

# Presbytery of Boston Council Minutes

July 9, 2020

Attendance:

Council Members with Vote: Jane Wilson, Mark Wells, Katie Cole, Sarah Hathaway, Ivy Turner, Kristin Rinehimer

Staff and Officers: Cindy Kohlmann, Andrew Parmelee, T. J. DeMarco

Guests: Arnold Rots, Jean Southard, Catherine MacDonald

#### Convene

This special meeting was called by the Stated Clerk. The Stated Clerk called the meeting to order and the council elected Cindy Kohlmann to serve as the moderator pro-tem for this meeting.

The moderator opened the meeting with prayer and a devotional from the 21 Day Racial Justice Challenge.

The council approved the minutes from its meeting on June 25, 2020.

## **Budget Task Force**

Ivy Turner and Mark Wells

The budget task force submitted the following report in writing.

After discussion of findings from focus groups with members of Presbytery, Personnel Task Force, and Presbytery Committee chairs, the Budget Task Force notes:

- Key assumptions/values:Budget cuts must be made with a holistic, thoughtful approach. Cuts simply to reach a budget figure are not appropriate.
- PoB is required to have a Stated Clerk and Treasurer.
- A need for leadership or guidance for the presbytery and churches was repeatedly noted in focus groups.

- The anticipated budget for 2021 is \$130,000. This does not reflect the potential economicimpact of COVID closures on church per capita, mission giving, etc. Revenue may be lower.
- Two budget options for Council consideration.
- The first budget eliminates the Communications Coordinator position, does not fill the Resource Presbyter position for 2021, and reduces staff time to 40% FTE (from 50%). Total budget \$128,933, est. \$8,787 underspent.
- The second budget eliminates the Communications Coordinator position and reduces 3 staff positions to 30% FTE. Total budget \$139,033, est. \$1,313 underspent.

## Questions/Considerations with both budgets include:

- Plan for newsletter, website, presbytery level communications are not addressed
- Any modifications of staff time require revision of job descriptions and identification of
  job priorities. There is not enough information on job activities to identify job tasks to
  eliminate, nor does this take into consideration a holistic consideration of presbytery
  needs.
- PoB budget must meet minimum needs of required functions (required officers, obligations to Synod & PCUSA) and church survival.

## Additional questions for discussion:

## Budget Option 1:

- Will Resource Presbyter position be left vacant for 2021? (this might immediately represent 'savings' but how will key tasks [e.g. day to day management, presbytery stewardship, etc.] be addressed?)
- Will PoB conduct mission study to identify Resource Presbyter?
- Without Communications Coordinator or Resource Presbyter how will PoB meet the need for day to day and administrative management, connection with congregations and Presbytery members?
- Without a Resource Presbyter, how will the need for PoB leadership be met?
- Council will need to work with Personnel Committee to revise the Resource Presbyter job description if a search is launched.
- Work with Personnel Committee (once formed) to revise Stated Clerk, Treasurer job description priorities

#### Budget Option 2:

• Council will need to work with Personnel Committee to revise the Resource Presbyter, Stated Clerk, and Treasurer job descriptions.

Both Options are included in Appendix A of these minutes.

The council reviewed these options.

The council **voted** to submit both budget options to teaching elders and clerks of session as well as host 2 webinars to solicit feedback and welcome questions.

## Personnel Task Force

Submitted in Writing by Meagan Manas, chair of the Personnel Task Force

Over the past two months, members of the Personnel Task force (Jean Southard, Beverly Shank, Rick Otty and Jeff Ferguson, Chaired by Meagan Manas) have completed the following tasks:

- Drawn on the expertise of HR professionals in the Presbytery to compose interview questions and strategy
- Worked with all Presbytery staff (Resource Presbyter, Stated Clerk, Treasurer, and Communications Coordinator) to gather information about their regular work hours, division of time, and tasks they manage
- Interviewed all Presbytery staff with opportunity to reflect on past experience, questions, concerns and other ideas as we approach a possible new staffing model in the Presbytery.

## Treasurer Report

Andy Parmelee

The treasurer submitted financial reports in advance of the meeting. The reports are located in **Appendix B** of these minutes.

## Stated Clerk

T. J. DeMarco

## Personnel Policy

The council **voted** to send the personnel policy to the personnel committee for their review.

## Needham Administrative Commission

As you all know, the Presbyterian Church in Needham has held its final services. I will be reaching out to members to find out if they would like a letter of transfer. The AC has assumed original jurisdiction in order to perform any necessary administrative duties prior to the dissolution of the corporation which we expect will happen in September. I have attached the official correspondence on the AC assuming original jurisdiction to the email you received with this document.

I am sure that the trustees will have more to report on this matter. Thanks to those of you who attended the closing service. I have received emails from session members indicating that they were grateful for the Presbytery's support.

#### September Meeting

Council provided the following feedback for planning the September meeting.

- 1. Shorter worship service (maybe 15 minutes)
- 2. No special presentations stick strictly to the business part to keep the meeting short
- 3. Maybe have 15 minutes for zoom breakout groups

## Mediation

The council **voted** to enter a process of mediation with David Dorer through the Synod Mediation Network. Katie Cole, Sarah Hathaway (alternate pending invitation to another member of council), and Jane Wilson were elected to represent the council in the mediation process and council agreed to invite one more member of council to participate.

## Resource Presbyter

Cindy Kohlmann

The Resource Presbyter submitted the following report in advance of the meeting on June 25. <u>Poor People's Campaign</u>

Saturday, June 20, was the Poor People's Campaign Mass Digital Assembly and Moral March on Washington D.C. I hope many of you were able to tune into their broadcast. It was powerful, far-reaching, and offered a clear agenda and set of proposals for us to engage in as a country. You can learn more at <a href="https://www.poorpeoplescampaign.org">https://www.poorpeoplescampaign.org</a> and read their Moral Justice Jubilee Policy Platform here <a href="https://www.poorpeoplescampaign.org/about/moral-justice-jubilee-policy-platform/">https://www.poorpeoplescampaign.org/about/moral-justice-jubilee-policy-platform/</a>.

## July 5 Worship Service

In conversation with pastors, it became clear that a welcome resource would be a worship service fully prepared that would allow them and their worship teams to take a Sunday off. Hearing that, T.J., Ben, and I worked to prepare a full worship service video with accompanying bulletin designed to be used on Sunday, July 5. Because it is the first Sunday of the month, we asked PNNE's Leadership Commission to authorize communion as part of the service (they met earlier in June). The word got out, and now congregations across the country are requesting the video. That resource should be available to share tomorrow, and I'm grateful for the work Ben and T.J. gave to make it happen. As of July 9 the video had over 2,800 views.

## 21-Day Racial Justice Challenge

As part of our commitment to be a Matthew 25 mid council and in response to the increased attention given to the racist systems and structures across this country, I've invited both Presbyteries to join in the 21-Day Racial Justice Challenge. The challenge will begin Monday, June 6 and run until Sunday, June 26. The challenge is PC(USA) focused, both examining how the church is called to dismantle systemic racism and helping people gain a deeper understanding of what that means and what it looks like.

You can sign up for the challenge and read more about it here: https://www.presbyteryofboston.org/Matthew-25/Structural-Racism

I would like to encourage everyone on Council to commit to participating, at the very least by reading the daily lessons for the 21-day period, and, if possible, participating in the discussion groups. I'm offering three groups, Mondays from 4-5 pm, Tuesdays from 12-1 pm, and Wednesdays from 7-8 pm, hoping to provide different possibilities for people to connect. The response has been strong, so far, with some pastors asking their sessions to participate and having a dedicated congregation-based discussion group. As of July 9, the program has roughly 100 participants.

#### Matthew 25

As of today, June 25, six congregations in the Presbytery have signed up as Matthew 25 churches: KCB, Roxbury, Burlington, Church of the Covenant, Clinton, and Hartford Street. We also have a dedicated tab on the website, <a href="https://www.presbyteryofboston.org/Matthew-25">https://www.presbyteryofboston.org/Matthew-25</a>, which is where different resources and calls to action will be posted.

### Needham's Last Sunday

The Presbytery conducted a service of worship on Sunday, June 14, celebrating Needham's ministry and vacating the building. It was well attended by clergy and members of the Presbytery, and might have been the best attended Sunday afternoon special service I've seen in the time I've been a member here. Please keep Kate in your prayers as she discerns her next steps, and the members as they discern what congregation to join now.

#### General Assembly

The 224th General Assembly convened via Zoom on Friday, June 19, and the challenge of the new technology combined with the need for special rules to govern this assembly contributed to a much longer evening than docketed. In the end, the assembly voted to add a plenary on Saturday, June 20, at 7 pm in order to hold the election of the comoderators. I'm pleased to announce that Ruling Elder Elona Street-Stewart, a Native women who is the Synod Executive for the Synod of Lakes and Prairies, and Teaching Elder Gregorty Bentley, pastor of Fellowship Presbyterian Church in Huntsville, Alabama, were elected on the first ballot. I was my honor to announce their election; Elona is our first Native moderator and Gregory is our first male co-moderator.

The assembly continues tomorrow and Saturday, with the opening worship service that Vilmarie and I are preaching for starting at 11 am Friday, June 26. I'm not quite done yet! But it's been an amazing two years, and I've treasured every minute of it.

## Personal/Vacation

After my Mom died on April 10, I've been in almost daily conversation with my Dad. On Friday, June 12, while spreading some of my Mom's ashes at the seashore, Dad slipped and fell on the rocks. He broke six ribs, and yesterday was diagnosed with pneumonia. Please continue to keep him in your prayers.

I'm taking the week of June 29 off, and then will be taking two weeks off from July 27-August 9. During that time, we'll travel to Seattle to see my family.

## Committee on Preparation for Ministry

Kristin Rinehimer

The Committee certified Kayla McKinsey as certified ready to receive a call.

## Adjourn

The meeting adjourned at 9:00 PM with prayer. The next meeting is on July 30. The council elected Katie Cole to moderate the July 30 meeting.

Appendix A: Budget Options 1 and 2

|      | •                                                                                                                | •          |                                        | •           |                                         | ď                                     |                         | - |                                   | 3                                       |                   | 2   |
|------|------------------------------------------------------------------------------------------------------------------|------------|----------------------------------------|-------------|-----------------------------------------|---------------------------------------|-------------------------|---|-----------------------------------|-----------------------------------------|-------------------|-----|
| -    | Presbytery of Boston - Budget Scenario Worksheet                                                                 | ario Works |                                        | 1           |                                         | 9                                     | =                       |   | ,                                 | 4                                       | ,                 | 8   |
| N    |                                                                                                                  | Appro      | Approved 2020 Budget                   |             | Option 1                                |                                       |                         | ľ | Option 2                          |                                         |                   | L   |
| m    |                                                                                                                  | Assume all | Assume all personnel at 50%(20 hrs/wk) | hrs/wk)     | No CC or RP staff @ 40% (16 his /wk)    | aff @ 40% (1c                         | 5 hrs Awki              |   | No CC. Staff @ 30% (12 brs/wk)    | 96 (12 hrs/wk)                          |                   | ļ   |
| 4    |                                                                                                                  | Membersh   | Membership @ 2,065                     |             | Membership 6                            | Membership @ 2,000 (net loss of 65)   | oss of 65)              |   | Membership @ 2                    | Membership @ 2,000 (net loss of 65)     | 9                 | ╀   |
| un   |                                                                                                                  |            |                                        |             | Mission -\$5k c                         | Mission -\$ 5k donations (covid 19)   | 6d 19)                  |   | Mission -\$5k donations (covid19) | ations (covid19)                        |                   | L   |
| 9    |                                                                                                                  |            |                                        |             | Newsletter, w                           | Newsletter, website, etc. done by SC? | ne by SC?               |   | Newsletter, webs                  | Newsletter, website, etc. done by RP?   | i.                | Ц   |
| 7    |                                                                                                                  |            |                                        |             | No changes Committee or Admin exp       | ommittee or A                         | Admin exp               |   | No changes Comit                  | No changes Committee or Admin exp       | c c               |     |
| 00 0 |                                                                                                                  |            |                                        |             | Anticipate discount to audit to \$3,900 | count to audit                        | to \$3,900              |   | Anticipate discou                 | Anticipate discount to audit to \$3,900 | 8                 | Ц   |
| 9    | Revenues                                                                                                         | 2020       | %Rev                                   |             | 2021                                    | % Rev                                 |                         |   | 2021                              | % Rev                                   |                   | ┖   |
| #    | $\overline{}$                                                                                                    | \$ 115,640 | L                                      |             | \$ 112,000                              | ╙                                     |                         |   | \$ 112,000                        | 81.3%                                   |                   | L   |
| 12   | Individual Contributors                                                                                          | \$ 5,0     | 5,000 2.2%                             |             | \$ 5,000                                | L                                     |                         |   | \$ 5,000                          | 3.6%                                    |                   | L   |
| 13   | Unrestricted-Shared Mission                                                                                      | \$ 25,000  | 200 11.2%                              |             | \$ 20,000                               | 14.5%                                 |                         |   | \$ 20,000                         | 14.5%                                   |                   |     |
| 14   | Transfer from Trustee Funds Released for Operations (4 process NOT included #1, 900 cash indicates as of 1,4,00) | \$ 77.157  | 34.5%                                  |             | •                                       | %000                                  |                         |   |                                   | 960'0                                   |                   |     |
| 15   |                                                                                                                  |            | 722 0.3%                               |             | \$ 720                                  | 0.5%                                  |                         |   | \$ 720                            | 0.5%                                    |                   | ┖   |
| 16   | Fundraising                                                                                                      | *          | %000 -                                 |             | *                                       | - 0.0%                                |                         |   |                                   | 0.0%                                    |                   |     |
| 17   |                                                                                                                  | \$ 223,519 |                                        |             | \$ 137,720                              | 100.0%                                |                         |   | \$ 137,720                        | 100.0%                                  |                   |     |
| 18   |                                                                                                                  |            |                                        |             |                                         |                                       |                         |   |                                   |                                         |                   |     |
| 13   | Expenses                                                                                                         | 2020       | % Rev                                  |             | 2021                                    | % Rev                                 |                         |   | 2021                              | % Rev                                   |                   |     |
| 8    | Personnel                                                                                                        |            |                                        |             |                                         |                                       |                         |   |                                   |                                         |                   | Ц   |
| 17   | Treasurer Salary                                                                                                 | \$ 21,012  | 9.4%                                   | \$20.204/hr | \$ 21,012                               |                                       | 15.3% \$20.204/hr @ 40% |   | \$ 12,607                         | 5.6%                                    | \$20.204/hr @30%  | 30% |
| Ø    | Treasurer FICA (7.65%)                                                                                           | \$ 1.0     |                                        |             | \$ 1,607                                |                                       |                         |   | \$ 964                            | 0.4%                                    |                   |     |
| 83   |                                                                                                                  | \$ 31,182  |                                        | \$29.983/hr | \$ 31,182                               |                                       | 22.6% \$29.983/hr @ 40% |   | \$ 18,709                         | 8.4%                                    | \$29.983/hr @30%  | %08 |
| 24   |                                                                                                                  | \$ 2,3     |                                        |             | \$ 2,385                                |                                       |                         |   | \$ 1,431                          | %9'0                                    |                   |     |
| ß    |                                                                                                                  | \$ 4,0     |                                        |             | \$ 4,000                                |                                       |                         |   | \$ 2,400                          | 1.1%                                    |                   | П   |
| 8    | Recording Clerk                                                                                                  | \$         |                                        |             | *                                       | %0'0 -                                |                         |   |                                   |                                         |                   |     |
| 22   | Resource Presbyter Salary & Offset                                                                               | \$ 41,099  | 999 18.4%                              | \$39.518/hr | *                                       | - 0.0%                                |                         |   | \$ 24,659                         | 11.0%                                   | \$39.518/hr @ 40% | 8   |
| 88   | Resource Presbyter - D&D (premium to BoPensions)                                                                 | \$ 4,7     |                                        |             | *                                       | - 0.0%                                |                         |   | \$ 2,873                          | 1.3%                                    |                   |     |
| 8    | _                                                                                                                | \$ 30,0    | 30,000 13.4%                           | \$28.846/hr | *                                       | %0'0 -                                |                         |   |                                   | %0.0                                    |                   |     |
| 8    | Communications Coordinator - FICA                                                                                | \$ 2.      |                                        |             | *                                       | - 0.0%                                |                         |   |                                   | %0.0                                    |                   |     |
| 31   | Communications Coordinator - 403b                                                                                | \$ 4,0     |                                        |             | *                                       | - 0.0%                                |                         |   | - *                               | %0'0                                    |                   |     |
| 88   | 32 Total Personnel                                                                                               | \$ 143,043 | 043 64.0%                              |             | \$ 60,187                               | 7 43.7%                               |                         |   | \$ 63,644                         | 28.5%                                   |                   |     |
| 8    |                                                                                                                  |            |                                        |             |                                         |                                       |                         |   |                                   |                                         |                   |     |
| 8    | Office & Committee Expenses                                                                                      |            |                                        |             |                                         |                                       |                         |   |                                   |                                         |                   |     |
| 88   |                                                                                                                  | *          |                                        |             | \$ 300                                  |                                       |                         |   | \$ 300                            | 0.1%                                    |                   | Ц   |
| 8    | Committee on Preparation for Ministry                                                                            | 3,0        |                                        |             | 3,000                                   | 2.2%                                  |                         |   | 3,000                             | 1.3%                                    |                   | _   |
| 33   | Committee on Ministry                                                                                            | \$         | 4,000 1.8%                             |             | \$ 4,000                                | $\perp$                               |                         |   | \$ 4,000                          | 1.8%                                    |                   | 4   |
| 8    | $\neg$                                                                                                           | •          |                                        |             | **                                      |                                       |                         |   | •                                 |                                         |                   | _   |
| 8    | Permanent Audidal Commission                                                                                     | *          |                                        |             | \$ 250                                  |                                       |                         |   | \$ 250                            |                                         |                   |     |
| ş    |                                                                                                                  | \$ 1.5     |                                        |             | \$ 1,943                                |                                       |                         |   | \$ 2,586                          | 1.2%                                    |                   |     |
| 41   |                                                                                                                  | \$ 1.      | 1,200 0.5%                             |             | \$ 1,200                                |                                       |                         |   | \$ 1,200                          |                                         |                   |     |
| 42   |                                                                                                                  | \$ 1.      |                                        |             | \$ 1,818                                |                                       |                         |   | \$ 1,818                          | 0.8%                                    |                   |     |
| 8    | Resource Presbyter Reimbursable Expenses                                                                         | \$ 6,0     |                                        |             | **                                      | - 0.0%                                |                         |   | \$ 6,000                          | 2.7%                                    |                   |     |
| \$   | Communications Coordinator Reimbursable Expenses                                                                 | \$ 2,0     |                                        |             | *                                       | - 0.0%                                |                         |   | *                                 |                                         |                   |     |
| ₽.   | 45 Total Office and Committee                                                                                    | \$ 20,511  | 511 9.2%                               |             | \$ 12,511                               | 1 9.1%                                |                         |   | \$ 19,154                         | 8.6%                                    |                   |     |
| \$   |                                                                                                                  |            |                                        |             |                                         |                                       |                         |   |                                   |                                         |                   | _   |
| 1    | 47 General and Administrative                                                                                    |            |                                        |             |                                         |                                       |                         |   |                                   |                                         |                   | 4   |
| #    | 48 Audit                                                                                                         | 4          | 4,500 2.0%                             |             | 3,900                                   | 2.8%                                  |                         |   | 3,900                             | 1.7%                                    |                   | 4   |

|     | -                                                                           |                | (               | İ |               | (                                                      |                                        | •             | ,                | 3                                                                                                              |                                        |      |
|-----|-----------------------------------------------------------------------------|----------------|-----------------|---|---------------|--------------------------------------------------------|----------------------------------------|---------------|------------------|----------------------------------------------------------------------------------------------------------------|----------------------------------------|------|
|     |                                                                             | 9              |                 | 0 |               |                                                        | _                                      | -             | 6                |                                                                                                                | 7                                      | Σ    |
| 8   | _                                                                           | \$ 100         |                 |   | \$ 100        |                                                        |                                        |               | 100              |                                                                                                                |                                        | Т    |
| ß   | Insurance and Phone                                                         | \$ 6,135       | 2.7%            |   | \$ 6,135      | 5 4.5%                                                 |                                        |               | \$ 6,135         | 2.7%                                                                                                           |                                        |      |
| 21  |                                                                             | - \$           | %00             |   | *             | %000 -                                                 |                                        |               | . \$             | %00                                                                                                            |                                        |      |
| S   |                                                                             | \$ 10,735      | 4.8%            |   | \$ 10,135     | 5 7.4%                                                 |                                        |               | \$ 10,135        | 4.5%                                                                                                           |                                        | Г    |
| 8   |                                                                             |                |                 |   |               |                                                        |                                        |               |                  | %0.0                                                                                                           |                                        | Г    |
| 波   | Other Expenses                                                              |                |                 |   |               |                                                        |                                        |               |                  |                                                                                                                |                                        | Г    |
| 18  | General Assembly (\$8.95) and The Synod of the NE (\$4.10) per capita       | \$ 26,948      | 12.1%           |   | \$ 26,100     | 19.0%                                                  |                                        |               | \$ 26,100        | 11.7%                                                                                                          |                                        |      |
| 8   |                                                                             | - \$           | %00             |   | *             | %000 -                                                 |                                        |               | - *              | %00                                                                                                            |                                        |      |
| ò   |                                                                             | \$ 26,948      | 12.1%           |   | \$ 26,100     | 19.0%                                                  |                                        |               | \$ 26,100        | 11.7%                                                                                                          |                                        | Г    |
| 8   |                                                                             |                |                 |   |               |                                                        |                                        |               |                  |                                                                                                                |                                        | Г    |
| 8   | Mission Support <sup>(1)</sup>                                              |                |                 |   |               |                                                        |                                        |               |                  |                                                                                                                |                                        |      |
| 9   | _                                                                           | \$ 12,500      | %9'5            |   | \$ 7,500      | 5.4%                                                   |                                        |               | \$ 7,500         | 3.4%                                                                                                           |                                        |      |
| 61  | Presbytery                                                                  | \$ 12,500      | %9'5            |   | \$ 12,500     | 9.1%                                                   |                                        |               | \$ 12,500        | %9'5                                                                                                           |                                        |      |
| 62  | Total Mission Support 18                                                    | \$ 25,000      | 11.2%           |   | \$ 20,000     | 14.5%                                                  |                                        |               | \$ 20,000        | 8.9%                                                                                                           |                                        |      |
| 8   |                                                                             |                |                 |   |               |                                                        |                                        |               |                  |                                                                                                                |                                        | Г    |
| 8   | Total Operating Expenses (WV payroll support & payroll removed)             | \$ 226,236     | %Z T01          |   | \$ 128,933    | 3 27.7%                                                |                                        |               | \$ 139,033       | 62.2%                                                                                                          |                                        |      |
| 8   |                                                                             |                |                 |   |               |                                                        |                                        |               |                  |                                                                                                                |                                        |      |
| 8   | Budget Surplus/(Deficit) from Operations                                    | \$ (2,717)     |                 |   | \$ 8,787      |                                                        |                                        |               | \$ (1,313)       |                                                                                                                |                                        | Г    |
| 29  |                                                                             | for operation. |                 |   | •             |                                                        |                                        |               |                  |                                                                                                                |                                        | Г    |
| 8   |                                                                             |                |                 |   | no transfer f | no transfer from Trust ee Funds                        | spun                                   | _             | to transfer from | no transfer from Trustee Funds                                                                                 |                                        | Г    |
| 8   |                                                                             |                |                 |   |               |                                                        |                                        |               |                  |                                                                                                                |                                        |      |
| 8   | <sup>11)</sup> Unrestricted Assets Released for Operations:                 | \$ 77,157      | amount approved |   | Will RP posit | ion be left vac                                        | ant for 2021                           | ? (savings?)  | Nork w/Personn   | Will RP position be left vacant for 2021? (savings ?Nork w/Personnel to revise RP, SC, T Job descr. priorities | T job desa: priori                     | tjes |
| 7.7 | General Assembly Fund                                                       | - \$           |                 |   | Will PoB con  | Will PoB conduct mission study to identify RP?         | tudy to iden                           | tify RP?      |                  |                                                                                                                |                                        |      |
| 72  | Fort Square Fund                                                            | \$ 77,157      |                 |   | W/out oc or   | & Pos how me                                           | et need day to                         | o day &       |                  |                                                                                                                |                                        | П    |
| R   |                                                                             |                |                 |   | admin mgmt?   | admin mgmt?                                            |                                        |               |                  |                                                                                                                |                                        |      |
| 74  | Total                                                                       | \$ 77,157      |                 |   | W/out RP, hy  | W/out RP, how meet need for PoB leadership?            | for PoB lead                           | ership?       |                  |                                                                                                                |                                        |      |
| R   |                                                                             |                |                 |   | Work w/Perso  | Work w/Personnel to revise SC, T job descr. priorities | C, T job descr                         | r. priorities |                  |                                                                                                                |                                        |      |
| 76  |                                                                             |                |                 |   | Work w/Per    | Work w/Personnel to id job des for RP if start search  | b des for RP                           | if start sean | ch               |                                                                                                                |                                        |      |
| μ   | FOR INFO ONLY                                                               |                |                 |   |               |                                                        |                                        |               |                  |                                                                                                                |                                        | Г    |
| 78  | Non Operating Expenses                                                      |                |                 |   |               |                                                        |                                        |               |                  |                                                                                                                |                                        |      |
| 73  | PoB Operating Fund Cash Balance 1/1/2020*                                   | \$ 11,190      |                 |   | *             | 0Z/1/A JI OBL.                                         | TBD if 1/1/2021 will have cash balance | -             | - \$             | *TBD if 1/1/2021wi                                                                                             | TBD if 1/1/2021 will have cash balance | 9    |
| 80  |                                                                             |                |                 |   |               |                                                        |                                        |               |                  |                                                                                                                |                                        |      |
| 81  |                                                                             |                |                 |   |               |                                                        |                                        |               |                  |                                                                                                                |                                        |      |
| 83  | Total Non Operating Expenses                                                | \$ 11,190      |                 |   | *             |                                                        |                                        |               | •                |                                                                                                                |                                        |      |
| 83  |                                                                             |                |                 |   |               |                                                        |                                        |               |                  |                                                                                                                |                                        |      |
| 8   | 84 at previously labeled Church Unified Mission; may be used for operations | us             |                 |   |               |                                                        |                                        |               |                  |                                                                                                                |                                        |      |
| 88  |                                                                             |                |                 |   |               |                                                        |                                        |               |                  |                                                                                                                |                                        | Г    |
| 98  |                                                                             |                |                 |   |               |                                                        |                                        |               |                  |                                                                                                                |                                        |      |
| 87  |                                                                             |                |                 |   |               |                                                        |                                        |               |                  |                                                                                                                |                                        | П    |
| 88  |                                                                             |                |                 |   |               |                                                        |                                        |               |                  |                                                                                                                |                                        |      |
| 8   |                                                                             |                |                 |   |               |                                                        |                                        |               |                  |                                                                                                                |                                        |      |
| 8   |                                                                             |                |                 |   |               |                                                        |                                        |               |                  |                                                                                                                |                                        |      |
| 81  |                                                                             |                |                 |   |               |                                                        |                                        |               |                  |                                                                                                                |                                        |      |
| 8   |                                                                             |                |                 |   |               |                                                        |                                        |               |                  |                                                                                                                |                                        | П    |

## Appendix B: Financial Reports

Presbytery of Boston

| Per Capita and Mission Budget for 2020                                                                                                            | Budget               | <u>.</u>            | Actual - June 3 | 0, 2020       |                       |
|---------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|---------------------|-----------------|---------------|-----------------------|
| . Per Capita and Mission Resources:                                                                                                               | 2020                 | % Budget            | 2020            | % Budget      |                       |
| Member Church Per Capita (formerly Unified Mission)     \$                                                                                        | 115,640              | 46.5% \$            |                 | 38.6%         | Balances              |
| 2) Transfer from Trustee Funds - Awards, Grants, Loans (as awarded) \$                                                                            | -                    | 0.0%                | 38,425          | 0.0%          |                       |
| ) Transfer from Fort Square Settlement Proceeds \$                                                                                                |                      | 0.0%                |                 | 0.0%          |                       |
| Transfer from Trustee Funds (5 Yr Rolling Avg of Interest Income)                                                                                 | 722                  | 0.3% \$             |                 | 0.0%          | Savings               |
| ) YAV Payroll Support \$                                                                                                                          | 25,190               | 10.1% \$            |                 | 58.3%         | 6/30/20               |
| i) Individual Gifts \$ 1) Unrestricted-Shared Mission \$                                                                                          | 5,000                | 2.0% \$             |                 | 48.1%         |                       |
| ,                                                                                                                                                 | 25,000               | 10.1% \$<br>0.0% \$ | •               | 36.6%<br>0.0% |                       |
| ,,                                                                                                                                                | -                    |                     |                 |               |                       |
| ,,, (,                                                                                                                                            | 77.157               | 0.0% \$             |                 | 0.0%          |                       |
| 0) Unrestricted fundraising/Operational Donations (as awarded) \$                                                                                 | 77,157               | 31.0% \$            |                 | 0.0%          | ı                     |
| RESOURCES Total: \$                                                                                                                               | 248,709              | 100.0%              | 135,999         | 54.7%         | 1                     |
| I. Per Capita and Mission Disbursements:                                                                                                          | 2020                 | % Budget            | 2020            | % Budget      |                       |
| . Congregational Mission Programs \$                                                                                                              | 12,500               | 5.0%                | 38,425          | 15.3%         | 01/01/                |
| POB Shared Mission Programs                                                                                                                       | 12,500               | 5.0%                |                 | 0.0%          | Income                |
| Shekinah Fellowshipo - Natick \$                                                                                                                  | -                    | 0.0% \$             |                 | 0.0%          | Disburse              |
| Shekinmah Fellowship - Brockton                                                                                                                   | -                    | 0.0% \$             | •               | 0.0%          | 06/30/                |
| ) Shekinah Fellowship - Marlborough \$<br>) Shekinah Fellowshipo - Waltham \$                                                                     | -                    | 0.0% \$<br>0.0% \$  |                 | 0.0%<br>0.0%  | Funds                 |
| ·                                                                                                                                                 | -                    | 0.0% \$             |                 |               |                       |
| 5) Whitinsville Church \$ 7) Newton Presbyterian Church - PoB Grant \$                                                                            | -                    | 0.0% \$             |                 | 0.0%          | Operatin<br>Invest In |
| 8) PoB Young Adult Volunteers \$                                                                                                                  | -                    | 0.0% \$             |                 |               | Peace Of              |
| ) Designated Directed Missions \$                                                                                                                 | _                    | 0.0%                | ,               | 0.0%          |                       |
| 3. Other Mission Programs \$                                                                                                                      | 12,500               | 5.0%                |                 | 53.4%         | Youth To              |
| ) PoB Shared Mission Programs \$                                                                                                                  | 12,500               | 5.0% \$             | -               | 0.0%          | Pentecos              |
| 2) MA Council of Churches \$                                                                                                                      | -                    | 0.0%                | -               | 0.0%          | PC Conf               |
| Presbyterian Disaster Assistance - Regional Hurricanes     \$                                                                                     | -                    | 0.0%                | -               | 0.0%          | Pastor's              |
| Young Adult Volunteers \$                                                                                                                         | -                    | 0.0% \$             | -               | 0.0%          | Presb. Da             |
| i) Mission to the Congo \$                                                                                                                        | -                    | 0.0%                |                 | 0.0%          | Abbey B               |
| 5) Immigration Response Task Force \$                                                                                                             | -                    | 0.0%                |                 | 0.0%          |                       |
| 7) Northeast Ecumenical Stewardship Council \$                                                                                                    | -                    | 0.0% \$             |                 | 0.0%          |                       |
| 8) PC(USA) - Youth Connection and Youth Triennium \$                                                                                              | -                    | 0.0% \$             |                 | 0.0%          |                       |
| Presbytery Loose Offering (other - Funded by I9)) (as received)     \$     Designated/Directed Mission (other- Funded by I8) (as gifted)     \$ } | -                    | 0.0% \$<br>0.0% \$  |                 | 0.0%<br>0.0%  |                       |
| 10) Designated/Directed Mission (other- Funded by I8) (as gifted)   \$<br>  11) Community Day Care of Waltham   \$                                | -                    | 0.0% \$             |                 |               | PLC Fund              |
| 12) Grants - Restricted (from Trustee Funds - Funded by I2 (as awarded) \$                                                                        |                      | 0.0%                |                 | 0.0%          | 1 De I tun            |
| , , , , ,                                                                                                                                         | 101 029              | 76.3%               |                 | 47.0%         | 1                     |
| 2 2 2 2 1                                                                                                                                         | 191,928              |                     | 90,266          | 0.0%          | ı                     |
| 1) Moderator of Presbytery - Expenses \$                                                                                                          | 1,200                | 0.5%                | 10.506          |               |                       |
| 2) Treasurer - Salary \$                                                                                                                          | 21,012               | 8.4% \$             |                 | 50.0%         |                       |
| 3) Treasurer - Related Expenses (Office and FICA) \$                                                                                              | 3,550                | 1.4%                | 1,567           | 44.1%         | Other In              |
| 4) Stated Clerk - Salary \$                                                                                                                       | 31,182               | 12.4%               |                 | 50.0%         |                       |
| 5) Stated Clerk - Related Expenses (FICA, Travel & Office, 403b) \$                                                                               | 8,203                | 3.3%                |                 |               | Grants                |
| 6) Recording Clerk - Stipend \$                                                                                                                   | 674                  | 0.3% \$             |                 |               | Funds C               |
| 7) Audit Expenses \$                                                                                                                              | 4,500                | 1.8% \$             |                 |               | Oper. Cr              |
| 8) Resource Presbyter - Salary and Offset \$  \$ PR. Pointhyrophia Franc (CF. Mileger, Monte Phone) & D&D Poncion \$                              | 41,099               | 16.3% \$            | ,               | 50.0%         |                       |
| 9) RP - Reimbursable Exps (CE, Mileage, Meals, Phone) & D&D, Pension \$                                                                           | 10,788               | 4.3% \$             |                 | 29.9%         |                       |
| 0) Insurances and phone services \$                                                                                                               | 6,135                | 2.4%                |                 | 9.6%          |                       |
| Communications Coordinatoer - Salary     Salary                                                                                                   | 30,000               | 11.9%               |                 |               | Funds D               |
| Communications Coordinator - Related Exps (FICA, Benefits, Exps )                                                                                 | 8,295                | 3.3% \$             |                 |               | 403(b).               |
| YAV Site Coordinator - Salary     YAV Site Coordinator - Related Expenses (FICA)     S                                                            | 23,400               | 9.3% \$<br>0.7% \$  |                 |               | Oper Dis<br>Grants    |
| 4) YAV Site Coordinator - Related Expenses (FICA) \$  5) PoB Web Site Support and Training \$                                                     | 1,790<br>100         | 0.7% 3              |                 | 180.0%        | Jiants                |
| D. Presbytery Committees \$                                                                                                                       | 7,550                | 3.0%                |                 | 13.0%         |                       |
| ) Presbytery Council/Training and Development \$                                                                                                  |                      | 0.1%                |                 | 217.7%        |                       |
| ) Committee on Preparation for Ministry \$                                                                                                        |                      | 1.2%                |                 | 5.6%          |                       |
| Committee on Ministry \$                                                                                                                          | 4,000                | 1.6%                |                 | 4.0%          |                       |
| n a const                                                                                                                                         | -                    | 0.0%                | -               | 0.0%          |                       |
| Committee Resources (Pers, COR, Nom) \$                                                                                                           | 250                  | 0.1%                |                 | 0.0%          |                       |
| i) Permanent Judicial Commission \$                                                                                                               |                      |                     | 26 557          | 98.5%         |                       |
| Permanent Judicial Commission   \$<br>  E. GA and Synod Per Capita and Connectional Expenses   \$                                                 | 26,948               | 10.7%               |                 |               | 1                     |
| Permanent Judicial Commission                                                                                                                     | <b>26,948</b> 26,948 | 10.7%               |                 | 98.5%         | 1                     |
| Permanent Judicial Commission   \$<br>  E. GA and Synod Per Capita and Connectional Expenses   \$                                                 | <b>26,948</b> 26,948 |                     |                 |               | •                     |

## <u>Presbytery of Boston - Board of Trustees Funds</u> <u>Actual - June 30, 2020</u>

| Restricteed Cash, Investments and Loans                                 | Mari | ket Value    |
|-------------------------------------------------------------------------|------|--------------|
| Cash                                                                    | \$   | 36,191.70    |
| Savings                                                                 | \$   | 73,772.01    |
| PILP Investment Mission Money Fund, 24 and 36 month Fixed Notes         | \$   | 295,000.00   |
| (Note: \$200,000 from the EBF-Cont. Educ. fixed principal balance       |      |              |
| and \$95,000 from The Lynn Redev. FdMinimum Permanent Fund)             |      |              |
| Charles Schwab & Co., Inc. (Cost Value - \$ 650,000)                    |      |              |
| Investments Long                                                        | \$   | 1,054,946.33 |
| Cash                                                                    | \$   | 8.08         |
| Operating Loans                                                         |      |              |
| Worcester                                                               | \$   | 8,251.95     |
| Investment Loans                                                        |      |              |
| BCLP                                                                    | \$   | 25,000.00    |
|                                                                         | \$   | 1,493,170.07 |
| Restricted Funds                                                        |      |              |
| Trustee Fund - Loans to Churches                                        | \$   | 8,251.95     |
| Trustee Fund - Restricted Operating                                     | \$   | 220,040.42   |
| Kneeland Fund - Regular                                                 | \$   | 5,198.91     |
| Kneeland Fund - Special                                                 | \$   | 1,522.68     |
| Presbytery Congregational Development Fund                              | \$   | 34,568.46    |
| Minister's Emergency Fund                                               | \$   | 38,302.45    |
| John Gilchrist Fund                                                     | \$   | 24,802.50    |
| The Robie Fund (\$40,000 minimum permanent fund)                        | \$   | 58,361.30    |
| The Lynn Redevelopment Fund (\$174,545 minimum permanent fund)          | \$   | 310,576.46   |
| Roxbury Presbyterian Church Reserve Fund                                | \$   | 20,000.00    |
| East Boston Funds                                                       |      |              |
| Continuing Education (\$ 200,000 minimum permanent fund)                | \$   | 288,674.62   |
| Equity Sharing                                                          | \$   | 338,088.53   |
| Missions                                                                | \$   | 109,966.41   |
| Elizabeth Pultz Fund                                                    | \$   | 10,240.11    |
| Ft. Square Fund                                                         | \$   | 85,951.15    |
| Needham Fund                                                            | \$   | (1,190.00)   |
| Undistributed Accrued Income                                            | \$   | 3,444.32     |
| Change in Value of Investments (decrease in value distributed 12-31-18) | \$   | (99,083.88)  |
| Agnes Young Fund                                                        | \$   | 35,453.68    |
|                                                                         | \$   | 1,493,170.07 |

#### Mission Statement of the Presbytery of Boston

- As we seek to be faithful witnesses to Christ in loving service together, the Presbytery of Boston will support the "Great Ends of the Church" by:

  1) Strengthening and growing the congregations of the presbytery by providing guidance and resources for their ministries and by encouraging partnerships.

  2) Engaging in presbytery-unifying activities of peace, justice and kindness, evangelism and witness.

  3) Providing pastoral care for ministers and their families.

## Presbytery of Boston - BFJYAV

| Budget for FY 2020 and PY 2019-2020                            |    | Budget    | A  | ctual  |   | lctual | Act | ıal   | 2020 Balances an          | d Cash | Flow               |
|----------------------------------------------------------------|----|-----------|----|--------|---|--------|-----|-------|---------------------------|--------|--------------------|
| I. Income - All Sources                                        | PY | 7 '19-'20 |    | FY '20 | P | 19-'20 | Jun | e '20 |                           |        |                    |
| 1) YAV Support                                                 |    |           |    |        |   |        |     |       |                           |        |                    |
| - Cecilia Roseo                                                | 2  | 4,000     |    |        | 2 | 1,000  |     |       |                           |        |                    |
| - Mara Chamlee                                                 | 2  | 2,000     |    |        | 2 | 405    |     |       |                           |        |                    |
| - Rebekah Woodburn                                             | 2  | 4,000     |    |        | 2 | 2,100  |     |       |                           |        |                    |
| - Sierra Mink                                                  | 2  | 4,000     | 2  | 1,500  | 2 | 4,573  |     |       | Balances                  |        |                    |
| W 0                                                            |    |           |    |        |   |        |     |       | Checking<br>Savings       | \$     | 24,048<br>1,523    |
| Grants     National YAV Office Grant                           | 2  | 10.000    |    |        | 2 | 21,460 |     |       | 6/30/20                   | •      | 25,571             |
|                                                                | 3  | 10,000    |    |        | 3 | 21,400 |     |       |                           | _      |                    |
| - Presbytery Restricted Grant                                  |    |           |    |        |   |        |     |       | 01/01/20                  | 2      | 33,833             |
| - New England PPG Grant/Synod<br>- Presbyterian Hunger Program |    |           |    |        |   |        |     |       | Income<br>Dishursements   | ş      | 31,572<br>(39,834) |
| - Other Grant Support                                          |    |           |    |        |   |        |     |       | 6/30/20                   | 2      | 25,571             |
| Partner Agency and Church Commitments                          |    |           |    |        |   |        |     |       | 0.50.20                   | _      | 20,012             |
| - Hartford Street Presbyterian Church                          | 2  | 0,000     |    |        | 2 | 1,000  |     |       |                           |        |                    |
| - A Place to Turn, Natick                                      | 2  | 0,000     | 2  | 3,000  | 2 | 6,000  | 2   | 1,500 | Funds                     |        |                    |
|                                                                |    |           |    |        |   |        |     |       | Inv. Income               |        | 23                 |
| - Camp Wilmont                                                 | 2  | 0,000     |    |        | 2 | 600    |     |       | Operating Fund            | 2      | 20,048             |
| - Eliot Presbyterian Church                                    | 2  | 0,000     | 2  | 2,500  | 2 | 5,000  | 2   | 1,250 | 6/30/20                   | 2      | 25,571             |
| Living Waters     Boston Faith & Justice Network               | 2  | 5,000     |    |        | 2 | 2,500  |     |       | Other Income              |        |                    |
| - Better Futures Project, CREW                                 |    |           |    |        |   |        |     |       | Investment                |        |                    |
|                                                                |    |           |    |        |   |        |     |       | Operating Cr              | \$     | 450                |
| - Church Gifts                                                 | 2  | 7,500     | \$ | 6,666  | 2 | 13,829 | 2   | 375   |                           |        |                    |
| - Individual Gifts                                             | \$ | 7,500     | \$ | 1,000  | 2 | 7,235  |     |       |                           |        |                    |
| - EFT Deposits                                                 |    |           | 2  | 1,457  | 2 | 4,996  | 2   | 179   |                           |        |                    |
| - Presbytery of Boston<br>- Fundraising                        |    |           |    |        | 2 | 544    |     |       | Operating Disb<br>6/30/20 |        |                    |
| - Triustee Match Program 2019 (Qual Inc. \$ 9,993)             | 2  | 15,000    | 2  | 15.000 | 2 | 15,000 |     |       |                           |        |                    |

| RESOURCES Total: | \$<br>79,000 \$ | 31,123 | \$<br>86,242 | \$<br>3,304 |
|------------------|-----------------|--------|--------------|-------------|
|                  |                 |        |              |             |

|                                           |    | Budget    |    | Actual | 4  | Actual   |    | Actual   |
|-------------------------------------------|----|-----------|----|--------|----|----------|----|----------|
| II. Disbursements                         | P  | Y '19-'20 |    | FY '20 | PY | 7'19-'20 |    | June '20 |
| A. Personnel                              | \$ | 43,240    | \$ | 22,626 | \$ | 42,241   | \$ | 5,418    |
| 1) YAV Stipend                            | 2  | 14,850    | 2  | 5,850  | 2  | 13,050   | 2  | 900      |
| 2) Annual Payroll Tax                     | 2  | 1,790     | 2  | 1,044  | 2  | 1,789    | 2  | 298      |
| 3) Site Coordinator (through PoB payroll) | 2  | 23,400    | 2  | 13,650 | 2  | 23,400   | 2  | 3,900    |
| 4) Food Justice Educator                  | 2  | 3,200     | 2  | 1,920  | 2  | 3,840    | 2  | 320      |
| 5) YAV Insurance                          |    | -,        | S  | 162    | 2  | 162      |    |          |
| B. Living Costs                           | \$ | 33,950    | \$ | 15,600 | \$ | 31,586   | \$ | 2,600    |
| 1) Rent                                   | \$ | 31,200    | \$ | 15,600 | 2  | 31,200   | \$ | 2,600    |
| 2) Utilities (heat, electricity)          |    |           |    |        | 2  | 46       |    |          |
| 3) "T" Pass                               | 2  | 2,750     |    |        | 2  | 340      |    |          |
| C. Program Costs                          | \$ | 5,785     | \$ | 1,607  | \$ | 2,403    | *  | 1,60     |
| 1) Orientation                            | \$ | 500       |    |        | 2  | 796      |    |          |
| 2) Conference/Retreats                    | 2  | 800       | 2  | 1,607  | 2  | 1,607    | 2  | 1,60     |
| 3) Internet                               | 2  | 480       |    |        |    |          |    |          |
| 4) Dinner Days and Initial Food           | 2  | 1,105     |    |        |    |          |    |          |
| 5) Travel and Lodging                     | \$ | 500       |    |        |    |          |    |          |
| 6) Danielson Institute                    | 2  | 2,400     |    |        |    |          |    |          |
| D. Administrative                         | \$ | 1,636     |    |        | \$ | 1,500    | \$ | -        |
| 1) Post Office Box Rental                 | 2  | 136       |    |        |    |          |    |          |
| 2) Board Expense                          | 2  | 1,500     |    |        | 2  | 1,500    |    |          |
| E. Fundraising                            | \$ | 850       | \$ | -      | \$ | -        | \$ |          |
| 1) Postage                                | \$ | 250       |    |        |    |          |    |          |
| 2) Events                                 | 2  | 400       |    |        |    |          |    |          |
| 3) Postage and Design                     | 2  | 200       |    |        |    |          |    |          |
| DISBURSEMENTS Total:                      | \$ | 85,461    | \$ | 39,833 | \$ | 77,730   | \$ | 9,62     |

N.B. The actual figures for the program year are provided as general information only. They are not reconciled to the general ledger.

| 2020 Per   | Capita App |            |              | nbe     |               |                                         | on.           |           | nd Giffe                                         |        |       | YTD - June | 30            |            |        |       |        |       |
|------------|------------|------------|--------------|---------|---------------|-----------------------------------------|---------------|-----------|--------------------------------------------------|--------|-------|------------|---------------|------------|--------|-------|--------|-------|
|            | Per Capita | Ind        | Per Capita   |         | Pre           | abytery                                 |               | Designted |                                                  | 201    | 9     | 2019       |               | Total      | Synod  | Total | GA     | Total |
| HURCH      | Share      | Gifts      | PAID         | $\perp$ |               | lisaion                                 |               | Mission   |                                                  | Per Ca | pite  | UR Miss    |               | Presbytery | Pledge | Synod | Pledge | GA    |
|            |            |            |              | +       | -             |                                         | _             |           | ₩                                                |        |       |            | Ь             |            |        |       |        |       |
| ovenant    | \$ 2,968   | _          |              | +       | -             | 4.050                                   | _             |           | -                                                | _      |       |            |               | 4 800      |        |       |        | _     |
|            |            | _          | \$ 740       | 4       | \$            | 1,050                                   | _             |           | -                                                | _      |       |            | \$            | 1,792      |        |       |        | -     |
| ourth      | \$ 9,128   | _          | \$ 4,000     | +       | 8             | 1,000                                   | -             | \$ 2,000  | -                                                | _      |       |            | s             | 7,000      |        |       |        | -     |
| tyde Park  | \$ 2,576   | _          | \$ 4,000     | +       | -             | 1,000                                   | -             | \$ 2,000  | -                                                | _      |       |            | •             | 7,000      |        | -     |        | -     |
| tyde Park  | \$ 4,070   | _          |              | +       | -             |                                         | $\vdash$      |           | -                                                | _      |       | _          | ŝ             |            |        | -     |        | +     |
| Pr Iglesia | \$ 2,744   | _          |              | +       | -             |                                         | -             |           | -                                                |        |       |            | *             | -          |        | _     |        | _     |
| TIGHER     | 3 2/44     | _          |              | +       | +             |                                         | -             |           | +                                                |        |       |            | \$            | _          |        | _     |        | _     |
| Roxbury    | \$ 6,216   | _          |              | +       | _             |                                         | $\vdash$      |           | <del>                                     </del> |        |       |            | *             |            |        |       |        | _     |
| WARRING P  | - 0,210    |            |              | +       | _             |                                         | -             |           | <del>                                     </del> | 8 5    | 3,528 |            | 8             | 3,528      |        |       |        | _     |
| Brookline  | \$ 3,528   |            |              | +       | -             |                                         |               |           | -                                                | -      |       |            | -             | agones     |        |       |        |       |
|            |            |            |              | +       | -             |                                         | $\overline{}$ |           | -                                                |        |       |            | \$            |            |        |       |        |       |
| Korean     | \$ 19,320  |            |              | $\top$  | -             |                                         | $\overline{}$ |           | -                                                |        |       |            | 1             |            |        |       |        |       |
|            |            |            | \$ 9,566     | 5       | -             |                                         | $\overline{}$ |           | -                                                |        |       |            | \$            | 9,565      |        |       |        |       |
| TPCGB      | \$ 2,184   |            |              | $\top$  | \$            | 2,500                                   |               |           | $\overline{}$                                    |        |       |            |               |            |        |       |        |       |
|            | affirmed   |            | \$ 2,184     |         | \$            | 2,500                                   |               | \$ 4,108  |                                                  |        |       | \$ 2,000   | \$            | 10,792     |        |       |        |       |
| Burlington | \$ 6,944   |            |              |         |               |                                         |               |           |                                                  |        |       |            |               |            |        |       |        |       |
|            |            |            | \$ 575       | )       | \$            | 833                                     |               |           |                                                  |        |       |            | \$            | 1,412      |        |       |        |       |
| Cambridge  | \$ 2,912   |            |              | $\perp$ |               |                                         |               |           |                                                  |        |       |            |               |            |        |       |        |       |
|            |            |            | \$ 72        | 3       | \$            | 272                                     |               |           |                                                  |        |       |            | \$            | 1,000      |        |       |        |       |
| Clinton    | \$ 4,200   |            |              | $\perp$ |               |                                         |               |           |                                                  |        |       |            |               |            |        |       |        |       |
|            | affirmed   |            | \$ 2,925     | 1       | _             |                                         |               |           |                                                  |        |       |            | \$            | 2,925      |        |       |        |       |
| Good Shp   | \$ 3,472   |            |              | _       | —             |                                         | _             |           | —                                                |        |       |            | _             |            |        |       |        |       |
|            |            |            | \$ 1,734     | 4       | —             |                                         | _             |           | —                                                | \$     | 387   |            | \$            | 2,121      |        |       |        |       |
| Natick     | \$ 6,944   |            |              | +       | -             |                                         | _             |           | ₩                                                | _      |       |            | _             |            |        |       |        | _     |
|            |            |            |              | +       | -             |                                         | _             |           | ₩                                                | _      |       |            | \$            |            |        |       |        | _     |
| Needham    | \$ 3,920   | _          |              | +       | -             |                                         | _             |           | ₩                                                | _      |       |            | _             | 0.000      |        | -     |        | -     |
|            |            | _          | \$ 3,925     | 4       | -             |                                         | _             |           | ₩                                                | _      |       |            | \$            | 3,920      |        | -     |        | _     |
| Newton     | \$ 2,968   |            |              | -       | -             |                                         | _             |           | ₩                                                | _      |       |            |               | 4.000      |        |       |        | _     |
|            |            |            | \$ 1,975     | 4       | -             |                                         | _             |           | -                                                | _      |       |            | \$            | 1,975      |        |       |        | _     |
| F Quincy   | \$ 8,456   | _          |              | +       | -             |                                         | _             |           | -                                                | _      |       |            |               | 0.000      |        | -     |        | -     |
| VO         |            | _          | \$ 3,525     | +       | -             |                                         | -             |           | -                                                | _      |       |            | \$            | 3,525      |        |       |        | _     |
| YngSang    | \$ 4,032   | -          |              | +       | -             |                                         | _             |           | -                                                | _      |       |            | ŝ             | _          |        |       |        | +     |
| Somerv1    | \$ 2.016   | _          | -            | +       | -             |                                         | $\vdash$      |           | -                                                | _      |       |            |               |            |        | -     |        | _     |
| SOTTHERY   | \$ 2,010   | _          |              | +       | -             |                                         | _             |           | -                                                |        |       |            | ŝ             |            |        | -     |        | _     |
| Sudbury    | \$ 8,064   | _          |              | +       | \$            | 2,000                                   | -             |           | -                                                |        |       |            | •             | -          |        |       |        | _     |
| Juniory    | affirmed   | _          | \$ 4,030     | ,       | 8             | 1,000                                   | -             |           | -                                                |        |       |            | \$            | 5,032      |        |       |        | _     |
| Whitinev1  | \$ 5,152   |            | ,U3          | +       | 1             | 1,000                                   | -             |           | _                                                |        |       |            | -             | uprile.    |        |       |        |       |
| -          |            |            | \$ 3,096     |         | ŝ             | 500                                     |               |           | <del>                                     </del> |        |       |            | 8             | 3,598      |        |       |        |       |
| Norcester  | \$ 5,544   | 1          |              | $\top$  | 1             |                                         |               |           | $\overline{}$                                    |        |       |            | 1             |            |        |       |        |       |
|            | 40         |            | \$ 1,718     | 1       | -             |                                         | $\overline{}$ |           | -                                                |        |       | <b>i</b>   | \$            | 1,718      |        |       |        | -     |
|            |            |            |              | $\top$  |               |                                         |               |           |                                                  |        |       |            |               | 4.10       |        |       |        |       |
|            |            |            |              | $\top$  |               |                                         |               |           |                                                  |        |       |            |               |            |        |       |        |       |
|            |            |            |              |         |               |                                         |               |           |                                                  |        |       |            |               |            |        |       |        |       |
|            |            |            |              |         |               |                                         |               |           |                                                  |        |       |            |               |            |        |       |        |       |
| nd Gifta   |            | \$ 3,500   |              | I       |               |                                         |               |           |                                                  |        |       |            |               |            |        |       |        |       |
|            |            | \$ 2,406   |              | T       |               |                                         |               |           |                                                  |        |       |            |               |            |        |       |        |       |
| fotal PC   | \$ 113,288 |            |              | T       | I             |                                         |               |           | I                                                |        |       |            |               |            |        |       |        |       |
|            |            | 1          | <b>I</b>     | $\top$  | $\overline{}$ |                                         | $\vdash$      |           | -                                                |        |       |            | -             |            |        |       |        |       |
| Total      | i e        | 1          | NIA          | $\top$  | \$            | 4,500                                   | $\overline{}$ | \$ .      | 1                                                | NA     |       | N/A        | $\overline{}$ |            |        |       |        |       |
| Total Rec  |            | 1          | \$ 40,725    |         | ŝ             | 7,155                                   | $\overline{}$ | \$ 6,108  | <del>                                     </del> |        | 3,915 |            | \$            | 59,903     |        |       |        |       |
| Mirmed     | \$ 14,448  |            | 1,000        |         | 1             | -,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | $\vdash$      | - 4,100   | -                                                |        |       | - 2000     | 8             | 59,903     |        |       |        |       |
| MRec       |            | 1          | 36           | 4       | $\overline{}$ | 159%                                    |               |           | $\overline{}$                                    |        |       |            | 1             |            |        |       |        |       |
|            |            | Light \$ = |              |         | Bold          | \$ = Pledge                             | d             |           | $\overline{}$                                    |        |       |            | -             |            |        |       |        |       |
|            |            |            | <del>-</del> | _       | 1             |                                         | _             |           | +                                                |        |       |            | _             |            |        | -     |        | _     |